

## Solid Waste Fund

### PRIMARY SERVICES

- Collection of Solid Waste
- Residential and Commercial Recycling (Material Recovery)
- Compost Collection
- Landfill Maintenance

### FINANCIAL SUMMARY

	Actual			Projected		
	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015
	(\$ Mil.)	(\$ Mil.)	(\$ Mil.)	(\$ Mil.)	(\$ Mil.)	(\$ Mil.)
<i>Revenue:</i>						
Solid Waste Millage	\$ 11.7	\$ 11.2	\$ 11.0	\$ 11.2	\$ 11.4	\$ 11.6
Recycling Processing Credit	0.3	1.2	1.4	0.6	0.6	0.6
Waste Collection - Commercial	0.9	1.5	1.9	1.8	1.8	1.8
All Other	0.6	0.6	0.9	0.5	0.6	0.5
Total Revenue	<u>\$ 13.5</u>	<u>\$ 14.5</u>	<u>\$ 15.2</u>	<u>\$ 14.2</u>	<u>\$ 14.4</u>	<u>\$ 14.6</u>
<i>Expense:</i>						
Waste	\$ 4.0	\$ 4.5	\$ 4.7	\$ 6.0	\$ 6.4	\$ 6.5
Material Recovery	3.5	3.4	3.3	3.6	3.8	3.8
Compost	1.6	1.7	1.0	1.0	1.1	1.1
Depreciation	1.0	0.8	0.7	0.8	0.8	0.8
All Other	2.4	3.7	2.2	2.4	2.4	2.4
Total Expense	<u>\$ 12.6</u>	<u>\$ 14.1</u>	<u>\$ 11.9</u>	<u>\$ 13.8</u>	<u>\$ 14.4</u>	<u>\$ 14.6</u>
<b>Net</b>	<u>\$ 0.9</u>	<u>\$ 0.3</u>	<u>\$ 3.2</u>	<u>\$ 0.4</u>	<u>\$ -</u>	<u>\$ -</u>
<i>Memo:</i>						
Non-recurring - recycling credit higher than anticipated	\$ 0.3	\$ 0.8	\$ 0.6			
Non-recurring - purchase of carts in FY11, gain on equipment sale/depr less than planned in FY12	-	(1.5)	1.4			
Non-recurring - labor savings			0.3			
<b>Recurring Net</b>	<u>\$ 0.6</u>	<u>\$ 1.1</u>	<u>\$ 1.0</u>			
Unrestricted Fund balance (net assets)	\$ 8.6	\$ 8.5	\$ 12.3	\$ 12.6	\$ 12.6	\$ 12.6

### Observations:

- FY13 includes early replacement of 2 recycle trucks
- Recurring operations are break-even
- Restoration of Street Leaf Collection would increase annual costs by \$285,000
- Restoration of Street Leaf Collection would also incur a one-time cost of \$395,000
- Restoration of Christmas Tree Collection would increase annual costs by \$26,000

### OPERATIONS

- Additional Commercial Recycling Route required but projected revenues do not support
- Desire to expand the food waste program but revenues do not currently support
- Desire to expand multi-families utilization of existing recycling program

**FUND BALANCE (Net Assets)**FY 2012

(\$ Mils.)

**6/30/12 - Total Fund Balance (Net Assets)****\$ 28.3**

Less:

Restricted - Capital Assets

(15.5)

Restricted - Capital Repair &amp; Replacement Fund

(0.3)

Restricted - Landfill reserve

(0.2)

Unrestricted at June 30, 2012

12.2

Obligated - but not yet spent:

- Landfill Ground Water Pre-Treatment

(1.0)

- Single Stream Recycling

(0.7)**Subtotal Available Fund Balance****\$ 10.5**

Less: Minimum Balance Requirement-25% of Oper Exp

(1.9)**Available Fund Balance****\$ 8.6**Known Risks

- Landfill - Liability for site maintenance (MDEQ) TBD (30 years est. \$5.3 mil.)
- Landfill - entrance improvements 0.4
- Landfill - remediation action plan 0.2
- Landfill Methane gas recovery project 0.2
- Drop-off station replacement \$0 - \$4.9 Mil. Depending on Solution
- Impact of implementing GASB 68 \$3.5-\$4.5 Mil