

City of Ann Arbor  
**BUDGET IMPACT ANALYSIS**

<b>FY 11</b>
<b>BUDGET from Ongoing Operations*</b>
<b>\$ 1,811,479</b>

<b>FY 12</b>	<b>FY 13</b>
<b>PROJECTED EXPENDITURES *</b>	<b>PROJECTED EXPENDITURES*</b>
<b>\$ 1,912,106</b>	<b>\$ 1,913,726</b>

**SERVICE AREA: ATTORNEY**  
**SERVICE UNIT:**

SERVICE ACTIVITY	FUND	CHANGES FROM EXISTING SERVICE LEVELS	FY 12	Cap. Invest X	FY 13
<b><u>Fiscal Year 2012</u></b>					
Equipment	014	Reduce equipment purchases	(4,000)		
Miscellaneous Expenses	014	Reduced budget to meet target	(500)		
Materials & Supplies	014	Reduce amount of supplies purchased	(8,303)		
Permanent Time Worked	014	Easement Legal Assistant to allocate time to capital improvement projects. Reduced budget to meet required target.	(35,000)		
<b><u>Fiscal Year 2013</u></b>					
Permanent Time Worked	014	Easement Legal Position to be reduced to half-time or time allocated to Service Units.			(35,000)
Materials & Supplies	014	Reduce amount of supplies purchased			(8,000)
Equipment	014	Reduce equipment purchases			(4,843)
<b>TOTAL DOLLARS (\$) IDENTIFIED</b>			<b>\$ (47,803)</b>		<b>\$ (47,843)</b>
<b>TOTAL DOLLARS REQUIRED TO ACHIEVE TARGET REDUCTION *</b>			<b>\$ 47,803</b>		<b>\$ 47,843</b>
<b>Over/ (Under) Required</b>					

City of Ann Arbor  
**BUDGET IMPACT ANALYSIS**

<b>FY 11 BUDGET from Ongoing Operations*</b>
<b>\$ 249,423</b>

<b>FY 12 PROJECTED EXPENDITURES *</b>	<b>FY 13 PROJECTED EXPENDITURES *</b>
<b>\$ 265,206</b>	<b>\$ 260,945</b>

SERVICE AREA: Public Service  
SERVICE UNIT: Customer Service

SERVICE ACTIVITY	FUND	CHANGES FROM EXISTING SERVICE LEVELS	FY 12	Cap. Invest X	FY 13
Customer Service	0010	<p>Reduce G. F. staffing level by 1/2 FTE in the 2nd year of this two year plan. Therefore the \$11,951 target in the first year will not be met however, both the second year target of \$12,482 and the first year target of \$11,951 (total = \$24,443) will be met in year two via this reduction, which results in \$38k savings.</p> <p>With return to Larcom, a co-location approach to staffing the Customer Service Counter is anticipated to achieve new efficiencies. Those efficiencies may not be sufficient to address peak workloads and may result in longer lines at the counter, delays in posting property tax and parking ticket payments and/or longer hold times on calls.</p>	\$ -		\$ (38,000)
<b>TOTAL DOLLARS (\$) IDENTIFIED</b>			<b>\$ -</b>		<b>\$ (38,000)</b>
<b>TOTAL DOLLARS REQUIRED TO ACHIEVE TARGET REDUCTION *</b>			<b>\$ (11,951)</b>		<b>\$ (12,482)</b>
<b>Over/ (Under) Required</b>			<b>\$ (11,951)</b>		<b>\$ 25,518</b>

**BUDGET IMPACT ANALYSIS**

<b>FY 11</b>
<b>BUDGET from Ongoing Operations*</b>
<b>\$ 1,301,102</b>

<b>FY 12</b>	<b>FY 13</b>
<b>PROJECTED EXPENDITURES *</b>	<b>PROJECTED EXPENDITURES*</b>
<b>\$ 1,406,393</b>	<b>\$ 1,408,013</b>

**SERVICE AREA: PUBLIC SERVICE AREA**  
**SERVICE UNIT: FACILITIES UNIT**

SERVICE ACTIVITY	FUND	CHANGES FROM EXISTING SERVICE LEVELS	Cap. Invest	
			FY 12	FY 13
Administration - Perm.Wages	0010	Increased wage allocation of F/F Manager due to completion of A2MC Project for FY13.	\$ -	\$ 21,730
Administration - IT Charges	0010	Reduction in IT fund charges. No change in service.	\$ (2,675)	
Administration - Uniforms	0010	Eliminate managed clothing program and uniforms. No change in service.	\$ (1,000)	
Fire Stations - Material & Supplies	0010	Eliminate materials for small improvement projects. No improvement projects are included in the budget for any area.	\$ (4,400)	
Municipal Center - Contracted Serv.	0010	Elevator service expense is temporarily reduced as the new elevators are covered under a maintenance contract when purchased. No change in service.	\$ (11,000)	
Municipal Center - Perm. Wages	0010	Eliminate Vacant .5 FTE Facilities Maintenance Tech position. Maintenance response times and snow removal times will be negatively impacted.	\$ (37,902)	
Municipal Center - Electricity	0010	Reflect a full year of occupancy in the Justice Center and estimated increase from the Energy Office. FY11 included only a partial year.	\$ 82,075	\$ 89,675
Municipal Center - Natural Gas	0010	Reflect a full year of occupancy in the Justice Center and estimated increase from the Energy Office. FY11 included only a partial year.	\$ 4,014	\$ 9,848
Municipal Center - Wages	0010	Reflect progressional advancement costs.		\$ 27,543
Municipal Center - Water	0010	Reflect a full year of Justice Center occupancy. FY11 included only a partial year.	\$ 8,200	\$ 8,200
<b>TOTAL DOLLARS (\$) IDENTIFIED</b>			<b>\$ 37,312</b>	<b>\$ 156,996</b>
<b>TOTAL DOLLARS REQUIRED TO ACHIEVE TARGET REDUCTION *</b>			<b>\$ (38,172)</b>	<b>\$ (38,908)</b>
<b>Over/ (Under) Required</b>			<b>Continued on page 2</b>	<b>Continued on page 2</b>

\* These numbers for General Fund should come from the General Fund Target sheet.

**NOTE:**

FY13 Expenditure Budget Projections assume a flowthrough of cuts in FY12. If you are making a one-time cut in FY12, you must ADD it to FY13 since it is not a flowthrough

City of Ann Arbor  
**BUDGET IMPACT ANALYSIS**

<b>FY 11</b>
<b>BUDGET from Ongoing Operations*</b>
<b>\$ 1,301,102</b>

<b>FY 12</b>	<b>FY 13</b>
<b>PROJECTED EXPENDITURES *</b>	<b>PROJECTED EXPENDITURES*</b>
<b>\$ 1,406,393</b>	<b>\$ 1,408,013</b>

**SERVICE AREA: Public Services Area**  
**SERVICE UNIT: Facilities Unit**

SERVICE ACTIVITY	FUND	CHANGES FROM EXISTING SERVICE LEVELS	FY 12	Cap. Invest X	FY 13
<b>Total Dollars Identified carried over from Page 1</b>			\$ 37,312		\$ 156,996
Facilities - Contracted Services	0010	Restore janitorial services contract from 3 days per week to 5 days per week. Frequency was previously reduced but building cleanliness has been negatively impacted. (Larcom Only)	\$ 35,300		\$ 35,300
Facilities - Contracted Services	0010	Restore janitorial services contract from 3 days per week to 5 days per week. Frequency was previously reduced but building cleanliness has been negatively impacted. (Justice Center Only)	\$ 41,935		\$ 41,935
Facilities - Structure/Improvements	0010	Renovation of Larcom East End Bathrooms (Basement thru 6th floor)	\$ 105,000	x	
Facilities - Structure/Improvements	0010	Installation of new unisex bathroom in Larcom on floors 2, 3 and 4 in the old elevator tower.	\$ 75,000	x	
Facilities - Structure/Improvements	0010	Asbestos abatement in west bathrooms (floors 2-5) of Larcom building and installation of new ceiling and lighting.		x	\$ 25,000
Facilities - Structure/Improvements	0010	Renovation of Larcom West End Bathrooms (Floors 1 thru 6)		x	\$ 90,000
Facilities - Structure/Improvements	0010	Installation of new unisex bathroom in Larcom on floors 5 and 6 in the old elevator tower.			\$ 50,000
<b>TOTAL DOLLARS (\$) IDENTIFIED</b>			<b>\$ 294,547</b>		<b>\$ 399,231</b>
<b>TOTAL DOLLARS REQUIRED TO ACHIEVE TARGET REDUCTION *</b>			<b>\$ (38,172)</b>		<b>\$ (38,908)</b>
<b>Over/ (Under) Required</b>			<b>\$ (332,719)</b>		<b>\$ (438,139)</b>

\* These numbers for General Fund should come from the General Fund Target sheet.

**NOTE:**  
FY13 Expenditure Budget Projections assume a flowthrough of cuts in FY12. If you are making a one-time cut in FY12, you must ADD it to FY13 since it is not a flowthrough.

City of Ann Arbor  
**BUDGET IMPACT ANALYSIS**

<b>FY 11 BUDGET from Ongoing Operations*</b>
<b>\$ 4,966,521</b>

<b>FY 12 PROJECTED EXPENDITURES *</b>	<b>FY 13 PROJECTED EXPENDITURES *</b>
<b>\$ 5,137,020</b>	<b>\$ 4,987,312</b>

**SERVICE AREA: Public Services  
SERVICE UNIT: Field Operations**

SERVICE ACTIVITY	FUND	CHANGES FROM EXISTING SERVICE LEVELS	FY 12	Cap. Invest X	FY 13
Forestry Operations	0010	Reallocate Forestry Operations to the Stormwater Fund -Reduction of 2 Vacant FTE's - \$186,000 -Contract Services for Tree Trimming, Planting, & Stump Removal -Maintain Replanting Levels	(659,798)		
Streetlighting	0010	Anticipated LED Energy & Maintenance Savings FY 12 Target \$40,508 Approach to be determined on reducing General Fund Street Lighting Expenses through public engagement process in FY 2011	(32,000)		(47,000)  (120,000)
Residential Parking	0010	Permit Revenue Increase due to Additional District	(12,000)		
Park Operations	0010	Utilizing Temporary Labor for Vacant positions to maintain service levels	(158,248)		
ROW Snow and Ice Control	0010	Reallocate Costs to Metro Expansion Fund (0036) (Sidewalks fronting Publicly Owned Properties)	(53,091)		2,905
ROW Graffiti Removal	0010	Reallocate Costs to Metro Expansion Fund (0036)	(7,589)		142
ROW Maintenance	0010	Reallocate Costs to Metro Expansion Fund (0036) Includes Traffic Island Mowing & Maintenance, & ROW Brush Clearance	(151,707)		5,744
	0010	Flow-Thru of Change in Operations from FY 12 to FY 13			(924,725)
<b>TOTAL DOLLARS (\$) IDENTIFIED</b>			<b>\$ (1,074,433)</b>		<b>\$ (1,082,934)</b>
<b>TOTAL DOLLARS REQUIRED TO ACHIEVE TARGET REDUCTION *</b>			<b>\$ (149,708)</b>		<b>\$ (153,357)</b>
<b>Over/ (Under) Required</b>			<b>\$ 924,725</b>		<b>\$ 929,577</b>

City of Ann Arbor  
**BUDGET IMPACT ANALYSIS**

<b>FY 11</b>
<b>BUDGET from Ongoing Operations*</b>
<b>\$ 2,149,194</b>

<b>FY 12</b>	<b>FY 13</b>
<b>PROJECTED EXPENDITURES *</b>	<b>PROJECTED EXPENDITURES *</b>
<b>\$ 2,688,670</b>	<b>\$ 2,769,330</b>

**SERVICE AREA: PUBLIC SERVICE**  
**SERVICE UNIT: FIELD OPERATIONS/STORMWATER**

SERVICE ACTIVITY	FUND	CHANGES FROM EXISTING SERVICE LEVELS	FY 12	Cap. Invest X	FY 13
Forestry Operation	0069	Support the Forestry Operation as a benefit to Stormwater -Adds a 1% Increase in Revenue Requirements FY12 -Adds a 1.2% Increase in Revenue Requirements for FY 13 Constrains Capital Improvements	\$ 474,239		
<b>TOTAL DOLLARS (\$) IDENTIFIED</b>			<b>\$ 474,239</b>		<b>\$ -</b>
<b>TOTAL DOLLARS REQUIRED TO ACHIEVE TARGET REDUCTION *</b>					
<b>Over/ (Under) Required</b>			<b>\$ (474,239)</b>		<b>\$ -</b>

City of Ann Arbor  
**BUDGET IMPACT ANALYSIS**

<b>FY 11</b>
<b>BUDGET from Ongoing Operations*</b>
<b>\$ 223,370</b>

<b>FY 12</b>	<b>FY 13</b>
<b>PROJECTED EXPENDITURES *</b>	<b>PROJECTED EXPENDITURES *</b>
<b>\$ 191,050</b>	<b>\$ 189,248</b>

**SERVICE AREA: Public Services**  
**SERVICE UNIT: Water Treatment**

SERVICE ACTIVITY	FUND	CHANGES FROM EXISTING SERVICE LEVELS	FY 12	Cap. Invest X	FY 13
Hydro	0010	Allocate a portion of Barton dam administration and maintenance activities to the water fund - corresponding expenditure increase to the water fund (0042)	\$ (19,661)		\$ (4,776)
<b>TOTAL DOLLARS (\$) IDENTIFIED</b>			<b>\$ (19,661)</b>		<b>\$ (4,776)</b>
<b>TOTAL DOLLARS REQUIRED TO ACHIEVE TARGET REDUCTION *</b>			<b>\$ (4,776)</b>		<b>\$ (4,731)</b>
<b>Over/ (Under) Required</b>			<b>\$ 14,885</b>		<b>\$ 45</b>

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<b>FY 11</b>
<b>BUDGET from Ongoing Operations*</b>
<b>\$ -</b>

<b>FY 12</b>	<b>FY 13</b>
<b>PROJECTED EXPENDITURES *</b>	<b>PROJECTED EXPENDITURES *</b>
<b>\$ -</b>	<b>\$ -</b>

**SERVICE AREA: Public Services**  
**SERVICE UNIT: Field Operations**

SERVICE ACTIVITY	FUND	CHANGES FROM EXISTING SERVICE LEVELS	FY 12	Cap. Invest X	FY 13
UM Football	0021	Expenses Related to Costs for Staffing Seven (7) UM Football Home Games Cost of \$20,000 per Game	140,000		
UM Football	0021	One added Home Football Game	20,000		
UM Football	0021	Closure of Main Street for 8 UM Football Home Games Cost of \$8,900 per game	71,200		
<b>TOTAL DOLLARS (\$) IDENTIFIED</b>			<b>\$ 231,200</b>		<b>\$ -</b>
<b>TOTAL DOLLARS REQUIRED TO ACHIEVE TARGET REDUCTION *</b>			<b>\$ -</b>		<b>\$ -</b>
<b>Over/ (Under) Required</b>			<b>\$ (231,200)</b>		<b>\$ -</b>

City of Ann Arbor  
**BUDGET IMPACT ANALYSIS**

<b>FY 11</b> BUDGET from Ongoing Operations*
<b>\$ 340,000</b>

<b>FY 12</b> PROJECTED EXPENDITURES *	<b>FY 13</b> PROJECTED EXPENDITURES *
<b>\$ 340,000</b>	<b>\$ 340,000</b>

SERVICE AREA: PUBLIC SERVICE  
SERVICE UNIT: METRO ACT FUND

SERVICE ACTIVITY	FUND	CHANGES FROM EXISTING SERVICE LEVELS	Cap. Invest		
			FY 12	X	FY 13
Snow & Ice Control on Sidewalks Fronting City Property	0036	Reallocation of costs from the General Fund	\$ 53,091		\$ 2,905
Graffiti Removal	0036	Reallocation of costs from the General Fund	7,589		142
Traffic Island Maintenance	0036	Reallocation of costs from the General Fund Includes ROW Brush Clearance from City Properties	151,707		5,744
Streetlight Pole Replacement	0036	Continued Support of Pole Replacement Program	77,613		
Sidewalk Program	0036	Administrative Costs for Support of Sidewalk Replacement Program to (Sidewalk Program to be proposed for inclusion the Street Repair & Resurfacing Millage Renewal)	(290,000)		
<b>TOTAL DOLLARS (\$) IDENTIFIED</b>			<b>\$ -</b>		<b>\$ 8,791</b>
<b>TOTAL DOLLARS REQUIRED TO ACHIEVE TARGET REDUCTION *</b>					
<b>Over/ (Under) Required</b>			<b>\$ -</b>		<b>\$ 8,791</b>

City of Ann Arbor  
**BUDGET IMPACT ANALYSIS**

<b>FY 11</b>	
<b>BUDGET from</b>	
<b>Ongoing</b>	
<b>Operations*</b>	
<b>\$</b>	<b>114,106</b>

<b>FY 12</b>		<b>FY 13</b>	
<b>PROJECTED</b>		<b>PROJECTED</b>	
<b>EXPENDITURES *</b>		<b>EXPENDITURES</b>	
		<b>*</b>	
<b>\$</b>	<b>113,478</b>	<b>\$</b>	<b>112,898</b>

**SERVICE AREA: PUBLIC SERVICE**  
**SERVICE UNIT: SYSTEMS PLANNING**

SERVICE ACTIVITY	FUND	CHANGES FROM EXISTING SERVICE LEVELS	FY 12	Cap. Invest X	FY 13
Environmental/Energy	0010	Reallocation of getDowntown/go!pass expenses to the Alternative Transportation Fund (0061)	\$ (8,800)		
<b>TOTAL DOLLARS (\$) IDENTIFIED</b>			<b>\$ (8,800)</b>	<b>\$ -</b>	
<b>TOTAL DOLLARS REQUIRED TO ACHIEVE TARGET REDUCTION *</b>			<b>\$ (2,837)</b>	<b>\$ (2,822)</b>	
<b>Over/ (Under) Required</b>			<b>\$ 5,963</b>	<b>\$ (2,822)</b>	