

# COUNTY ADMINISTRATOR 220 NORTH MAIN STREET, P.O. BOX 8645 ANN ARBOR, MICHIGAN 48107-8645 (734)222-6850 FAX (734)222-6715

# MEMORANDUM

- TO: Felicia Brabec Chair, Ways & Means Committee
- FROM: Diane M. Heidt Human Resources / Labor Relations Director
- THROUGH: Verna J. McDaniel Washtenaw County Administrator
- RE: Tentative Agreement *AFSCME Local 3052*
- DATE: March 20, 2013

## **RECOMMENDED ACTION:**

The Negotiating Team recommends approval of the Resolution approving the Union ratified agreement with AFSCME Local 3052.

## **BACKGROUND:**

In January, 2013, Administration and Human Resources brought to the Board of Commissioners an overview of the collective bargaining process, including the status and process for negotiations with those labor union contracts which were set to expire 12/31/2013. Additionally, the various County union partners had requested that Washtenaw County enter into expedited economic negotiations to protect union security for their membership.

Given the ongoing economic challenges in Washtenaw County and the State of Michigan, Administration put forth a strategy with the following interests:

- eliminate the County's long-term legacy costs
- ensure pension funding for retirement
- work within the established budget projections
- increase general fund reserves
- ensure the long-term fiscal stability of the organization
- secure union security with and for union partners

In February and March, 2013, the Washtenaw County Board of Commissioners provided their approval of a recommended strategy for negotiations.

The <u>vision</u> for the process was "To create a product and process that both the union and management are satisfied with." The <u>guiding principles</u> that were followed include:

- Partnership
  - o Purpose
  - o Right to say "No" ... ensure that everyone is heard
  - Honesty (full disclosure)
  - Accountability
- Engagement Communication
- Fit with the 10-year Financial Projections
- Even Application of Policy
- Employee Morale (openness & communication)
- Professional Approach (respect & trust)
- Measures of Success / Checkpoints
- Communication (engagement)

The continued use of the Interest-Based Bargaining process assisted both parties in building trust, through full-disclosure, and enhancing communication to reach the settlements in the professional manner and timeframe that had been determined.

The collective bargaining agreement with the *AFSCME Local 3052* consists of the following employees:

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**Juvenile Division** All Washtenaw County Trial Court Supervisory Employees in the Juvenile Division, including Clerk Recorder / Fiscal Supervisor, Probation Supervisor and Diversion / Adoption Supervisor.

The parties have been negotiating with the focus of reaching a tentative agreement by March 20, 2013. The parties reached such agreement on March 13, 2013, and the Union ratified said agreement on March 19, 2013.

#### **DISCUSSION:**

The terms and conditions of the ratified agreement are set forth in the attachment to the Resolution. The highlights are as follows:

# **DURATION**

March 21, 2013 through December 31, 2017

# **WAGES**

- **2014:** Restore 3.85% to employee's salary by elimination of Banked Leave days A 2% non-structural increase shall be paid to employees in bi-weekly payments effective with the first pay period of January, or as a lump sum the first pay period of March if elected by the employee.
- **2015**: In the event there is no increase in property tax revenue, the minimum structural salary adjustment shall be 1% effective July 1<sup>st</sup>. In the event the annual equalization report indicates that property tax revenues increase from the prior year, the following formula shall apply allowing for structural salary change:
  - 4% increase in property tax, a 2% raise would become effective July 1st
  - 5% or higher increase in property tax, a 3% raise would become effective July 1<sup>st</sup>.
- **<u>2016</u>**: A 2% structural salary increase effective January 1<sup>st</sup>
- **2017:** A 2% non-structural increase shall be paid to employees in bi-weekly payments effective with the first pay period of January, or as a lump sum the first pay period of March if elected by the employee.

#### <u>RETIREMENT</u> Defined Contribution

All employees hired prior to 1/1/14 shall remain in the current defined benefit plan, unless they voluntary make the election to transfer to the defined contribution plan.

Effective for employees hired 1/1/14 and thereafter, implement a defined contribution system with the following Employer / Employee pre-tax contributions:

- Employer 6%
- Employee 6%

The following increase in annual contribution rates shall apply during the length of the contract:

1/1/16 - 12/31/17

- Employer 7%
- Employee 7%

Vesting for Employer contributions:

- 0-3 years 0%
- 4-5 years 25%
- 6-7 years 50%
- 8-9 years 75%
- 10+ years 100%

Employees hired prior to 1/1/14 shall have a one-time opportunity to elect to transfer their WCERS employee account to the newly created defined contribution system. Such election must be made within the window of 1/1/14 - 2/28/14.

Establish a Defined Contribution Plan Board to provide oversight to the plan. Such Board shall be comprised of County-wide Union & Non-Union employees that are members of the defined contribution plan. The initial make up of the Board will be an equal # of County-wide union member representation (not including the Sheriff's Unions) and non-union members. 3 year terms to be determined by lottery after initial election of eligible members.

## Defined Benefit (WCERS)

The defined benefit plan (WCERS) will be closed to employees hired 1/1/14 and thereafter. The following cap schedule shall be implemented for employee contributions:

- 2014 2015 10%
- 2016 2017 9%

Additionally, the cap schedule shall be overlaid with the already existing formula. Therefore, the cap indicates the most an employee would have to contribute. In the event the annual actuary valuation shows an overall reduction in contributions needed, such reductions will be applied to the employer and employee consistently.

#### ACTIVE HEALTHCARE

The Employer shall adopt the hard-cap option in accordance with PA 152. Employees shall contribute \$75/month in medical premium sharing. The Employer will review, on an annual basis, to ensure compliance with PA 152 as it related to premium sharing. The Employer will notify the Union of compliance by November 1<sup>st</sup> of each year and/or during open enrollment.

## **RETIREE HEALTHCARE**

Employees hired 1/1/14 and thereafter shall receive active healthcare benefits as negotiated. However, the Employer shall establish a retiree health reimbursement account (HRA) with the following Employer pre-tax contributions for new hires:

- 0-10 years \$100/pay \$2,600 annually
- 11-15 years \$125/pay \$3,250 annually
- 16-20 years \$150/pay \$3,900 annually
- 21-25 years \$175/pay \$4,550 annually
- 26+ years \$200/pay \$5,200 annually

Upon normal retirement eligibility, and corresponding retirement, retiree would not receive any continuation of health care coverage, however, would have full access to his/her HRA account for eligible medical expenses as defined under IRC Section 213(d).

## BANKED LEAVE DAYS

Effective 3/22/13, all AFSCME Local 3052 employees shall be provided with an additional banked leave day for use during 2013.

#### 457 PLANS

Employer agrees to allow employee to take loan withdrawals on 457 plan accounts if legally feasible with the 457 vendor.

#### ME TOO

In the event that another employee group within this Employer receives a contractual net gain (wages and benefits), parity shall be provided to AFSCME Local 3052. This provision excludes Sheriff's Department labor groups.

All other provisions of the collective bargaining agreement apply.

#### **IMPACT ON HUMAN RESOURCES:**

None

#### IMPACT ON BUDGET:

All modifications have been considered as part of the budget.

# IMPACT ON OTHER COUNTY DEPARTMENTS OR OUTSIDE AGENCIES: None

## **CONFORMITY TO COUNTY POLICIES:**

Proposed tentative agreement conforms to County policies.

#### A RESOLUTION APPROVING THE AGREEMENT WITH AFSCME LOCAL 3052 AND WASHTENAW COUNTY & WASHTENAW COUNTY TRIAL COURT FOR THE PERIOD OF MARCH 21, 2013 THROUGH DECEMBER 31, 2017

# WASHTENAW COUNTY BOARD OF COMMISSIONERS

## March 20, 2013

WHEREAS, in January, 2013, Administration and Human Resources brought to the Board of Commissioners an overview of the collective bargaining process, including the status and process for negotiations with those labor union contracts which were set to expire 12/31/2013, and

WHEREAS, the various County union partners had requested that Washtenaw County enter into expedited economic negotiations to protect union security for their membership; and

WHEREAS, given the ongoing economic challenges in Washtenaw County and the State of Michigan, Administration put forth a strategy with the following interests:

- eliminate the County's long-term legacy costs
- ensure pension funding for retirement
- work within the established budget projections
- increase general fund reserves
- ensure the long-term fiscal stability of the organization
- secure union security with and for union partners; and

WHEREAS, in February and March, 2013, the Washtenaw County Board of Commissioners provided their approval of a recommended strategy for negotiations; and

WHEREAS, the <u>vision</u> for the process was "To create a product and process that both the union and management are satisfied with." The <u>guiding principles</u> that were followed include:

- Partnership
  - Purpose
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- Communication (engagement); and

WHEREAS, the continued use of the Interest-Based Bargaining process assisted both parties in building trust, through full-disclosure, and enhancing communication to reach

the settlements in the professional manner and timeframe that had been determined; and

WHEREAS, the collective bargaining agreement with the *AFSCME Local* 3052 consists of the following employees:

- General Supervisors All Washtenaw County Supervisory Employees, excluding Department Heads, Assistant Department Heads, Associate Department Heads, Chief Deputies, Deputy Department Heads, Employees of the Circuit Court, Juvenile Court, District Court, Corporation Counsel, Labor Relations, Human Resources Department and Administrators Office, all managerial employees currently graded county Grade 26 and above (future job creations and upgradings will be the subject of negotiations as to inclusion within the unit), Nursing Supervisors, all employees presently represented in other collective bargaining units and confidential employees.
- **Juvenile Division** All Washtenaw County Trial Court Supervisory Employees in the Juvenile Division, including Clerk Recorder / Fiscal Supervisor, Probation Supervisor and Diversion / Adoption Supervisor.

WHEREAS, the parties have been negotiating with the focus of reaching a tentative agreement by March 20, 2013. The parties reached such agreement on March 13, 2013, and the Union ratified said agreement on March 19, 2013.

NOW THEREFORE BE IT RESOLVED that the Washtenaw County Board of Commissioners hereby approves the agreement with AFSCME Local 3052, Washtenaw County and Washtenaw County Trial Court for the period March 21, 2013 through December 31, 2017 as attached hereto and made a part hereof

BE IT FURTHER RESOLVED that the Labor Relations Director is authorized to draft a new collective bargaining agreement consistent with the terms of the attached agreement, to be presented to the Chair of the Washtenaw County Board of Commissioners, who is authorized to sign the agreement.

#### **TENTATIVE AGREEMENT** *Washtenaw County & AFSCME Local 3052*

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