

Budget Solutions /Savings Attained

Total Savings = \$17.5M

Revenue Generation: \$4.1M

- Property Tax Revenue (decline was not as steep as anticipated)

Employee Compensation & Benefits: \$4.0M

- Salary & benefit reductions with parity between employee groups
- 90% of our employees have settled labor contracts
 - Michigan Nurses Associations Units I & II
 - Teamsters-Police Officers Association of Michigan Units I & 2
 - American Federation of State County Municipal Employees 2733 - Units A, B, C, Juvenile Center & Juvenile Detention & 3052JC-Trial Court Supervisors
- Negotiations are continuing with the remaining unions

Budget Solutions /Savings Attained

Organizational Changes/Baseline Reductions: \$8.2M

- Departmental revenue enhancements for fees & services - \$1.6M
- Departmental proposals to reduce expenditures - \$4.6M
- Consolidation of Community Development, Economic Development & Energy and Employment Training & Community Services - \$517K
- Significant reductions to county infrastructure allocations – \$1.5M

Outside Agency Allocations: \$1.2M

- Dues & Memberships - \$454K
- Human Services – Children Well-being (including Coordinated Funding allocations)- \$455K
- Special Initiatives - \$280K
- Other Agencies - \$50K

Administration / Board of Commissioners

Administration - Recommendation:

- Place Deputy County Administrator on hold vacant status
- Eliminate vehicle used by Deputy
- Reduce continuous improvement funding, operating & part-time temporary budgets

Total Recommended Savings = \$183K

FTE hold vacant status = 1.0

Board of Commissioners Recommendation:

- Operating budget reductions to be determined by the BOC for 2013 for a savings of \$31K

Building Inspection/Children Services - Detention

Building Inspection Recommendation:

- No expenditure reduction
- In 2012 will begin to repay its \$891K outstanding debt to Capital Reserves

Children Services - Detention Recommendation:

- Reductions to the education program contract and eliminating the appropriation to the Washtenaw Area Teens for Tomorrow and Neutral Zone for a savings of \$77K
- An additional \$23K may be realized in 2013 if the educational program shifts to a charter school system

Total Recommended Savings = \$100K

FTE changes = 0.0

Clerk / Register of Deeds

Recommendation:

- Increased fees & services revenue from growth & the improving property market - \$548K
- Reduction for election expenses during odd years (2013) - \$55K
- Position modifications (reclassifications & eliminate positions previously on a hold vacant status)

Total Recommended Savings = \$603K

FTE Net Reduction = 2.4

Corporation Counsel/Risk Management

Recommendation:

- Reduce operating budget & attorney fees - \$108K
- Reduce legal counsel fees & insurance premiums - \$212K

Total Recommended Savings = \$320K

FTE changes = 0.0

CSTS / WCHO

CSTS Recommendation:

- Reduce appropriation to the Jail Services Program – \$215K
- Eliminate support to J-Port - \$189K

WCHO Recommendation:

- Eliminate appropriation to Port - \$226K

Total Recommended Savings = \$630K

FTE changes = 0.0

Department of Human Service (DHS)

Recommendation:

- Reduce Child Care Fund expenditures in alignment with reduced spending
- Eliminate appropriation to DHS Board (Child Care Fund revenue will cover)

Total Recommended Savings = \$259K

FTE change = 0.0

District Court / Trial Court

District Court Recommendation:

- Lump Sum Reduction of \$293K
- Eliminate 1.0 FTE Deputy District Court Clerk
- Place 2.0 FTE (Attorney/Magistrate & Probation Agent) on Hold Vacant Status

Trial Court Recommendation:

- Lump Sum Reduction of \$300K
- Position modifications TBD

Total Recommended Savings = \$593K

FTE Reduction = 1.0 / FTE Hold Vacant Status – 2.0

Environmental/Public Health & Solid Waste

Recommendation:

- Reduce General Fund Appropriation to maintenance of effort levels
- Unfreeze the CAP (Cost Allocation Plan)
- Eliminate the solid waste appropriation

Total Recommended Savings = \$604K
FTE change = 0.0

Equalization

Equalization Recommendation:

- Eliminate overtime budget and align operating budget with recent trends - \$4K

Total Recommended Savings = \$4
FTE change = 0.0

Head Start

Head Start Recommendation:

- County withdrawal as the grantee for the program recommended for the 2012/13 (Aug. 1, 2012) - \$360K

Total Recommended Savings = \$360

FTE Reduction = TBD

MSU Extension

Recommendation:

- ACT 88 recommended to fund the Washtenaw County 4-H Program
- Elimination of 2.0 FTE (Customer Service Specialist & Program Coordinator)
- Reduce operating budget for supplies, consultants & contracts, travel & telephone

Total Recommended Savings = \$184K

FTE Reduction = 2.0

Public Act 88

Recommendation: 0.05 mills

- Economic Development Activities
 - Ann Arbor Spark - \$230K
 - Department of Community & Economic Development - \$144K
 - Eastern Leaders Group - \$100K
 - Promote Heritage Tourism in Washtenaw County - \$52K
 - SPARK – East - \$50K
 - Food System Economic Partnership (FSEP) - \$15K
- Agricultural Activities
 - Washtenaw County 4-H Program - \$83K
 - Washtenaw Farm Council- \$15K

Total Recommended Savings = \$689K
FTE Changes = 0.0

Support Services

Recommendation:

- Reduced appropriations to 1/8th mill, capital equipment/projects-\$1.5M
- Facilities Management – Position modifications, adjust staff methodology to reduce overtime, eliminate on-call shifts, reduce summer interns, reduce utilities & operating budget - \$254K
- Finance – reduce operating budget & position modifications (1.5 net reduction in FTE & additional position changes to be determined during the last quarter of 2011) - \$200K

Total Recommended Savings = \$2M
FTE Reduction = .50

Support Services

Recommendation:

- Human Resources – reduce part-time temporary & operating budgets - \$22K
- Information Technology Services – 2.0 FTE position eliminations (previously on a hold vacant status), Operating budget reductions for other maintenance changes & shifting to third party support of the County's ERP system - \$77K

Total Recommended Savings = \$99K

FTE Reduction = 2.0

Prosecuting Attorney/Public Defender

Prosecuting Attorney Recommendation:

- No reductions recommended at this time

Public Defender Recommendation:

- Eliminate 1.0 FTE Legal Clerk
- Decrease in operating line-items
- Increase in part-time temporary line item

Total Recommended Savings = \$23K

FTE Reduction = 7.0

Sheriff's Office

Recommendation:

- Increased revenue opportunities for additional police services contracts, vending/food concessions, new grant opportunities, court security, dispatch & towing services - \$1.0M
- Permanent elimination of 4.0 FTE previous on a hold vacant status
- Net operating expenditure reductions by shifting 2.0 FTE positions to revenue generating status and placing an additional 8.0 FTE on hold vacant status - \$446K

Total Recommended Savings = \$1.4M

FTE Reduction = 4.0

FTE Placed on Hold Vacant Status = 8.0

Treasurer's Office

Recommendation:

- Revenue increases for dog licenses & service charges, offset by decreases for deed certifications & interest earnings
- Operational line-item adjustments
- Unfreezing of the CAP for Delinquent Tax and PA 105 Funds
- Charging CAP to property foreclosure funds
- Cover maintenance costs for the BS&A Equalizer.net system out of Tax Foreclosure Restricted Fund

Total Recommended Savings = \$207K

FTE change = 0.0

Veteran Services / Water Resources Commissioner

Veteran's Recommendation:

- Position modifications for downgrading 1.0 FTE (Veteran Services Assistant) - \$13K

Water Resources Commissioner Recommendation:

- Place 1.0 FTE Deputy Drain Commissioner on hold vacant status
- Eliminate 1.0 FTE Public Works Senior Clerk Typist
- Reduce revenue due to the lack of construction related activity
- Net savings of \$198K

Total Recommended Savings = \$211K

FTE Placed on Hold Vacant Status = 1.0

FTE Reduction = 1.0

Office of Community & Economic Development

As adopted by the Board the Recommended Budget includes:

- Consolidation of Community Development, Economic Development & Energy and Employment Training & community Services under the Office of Community & Economic Development

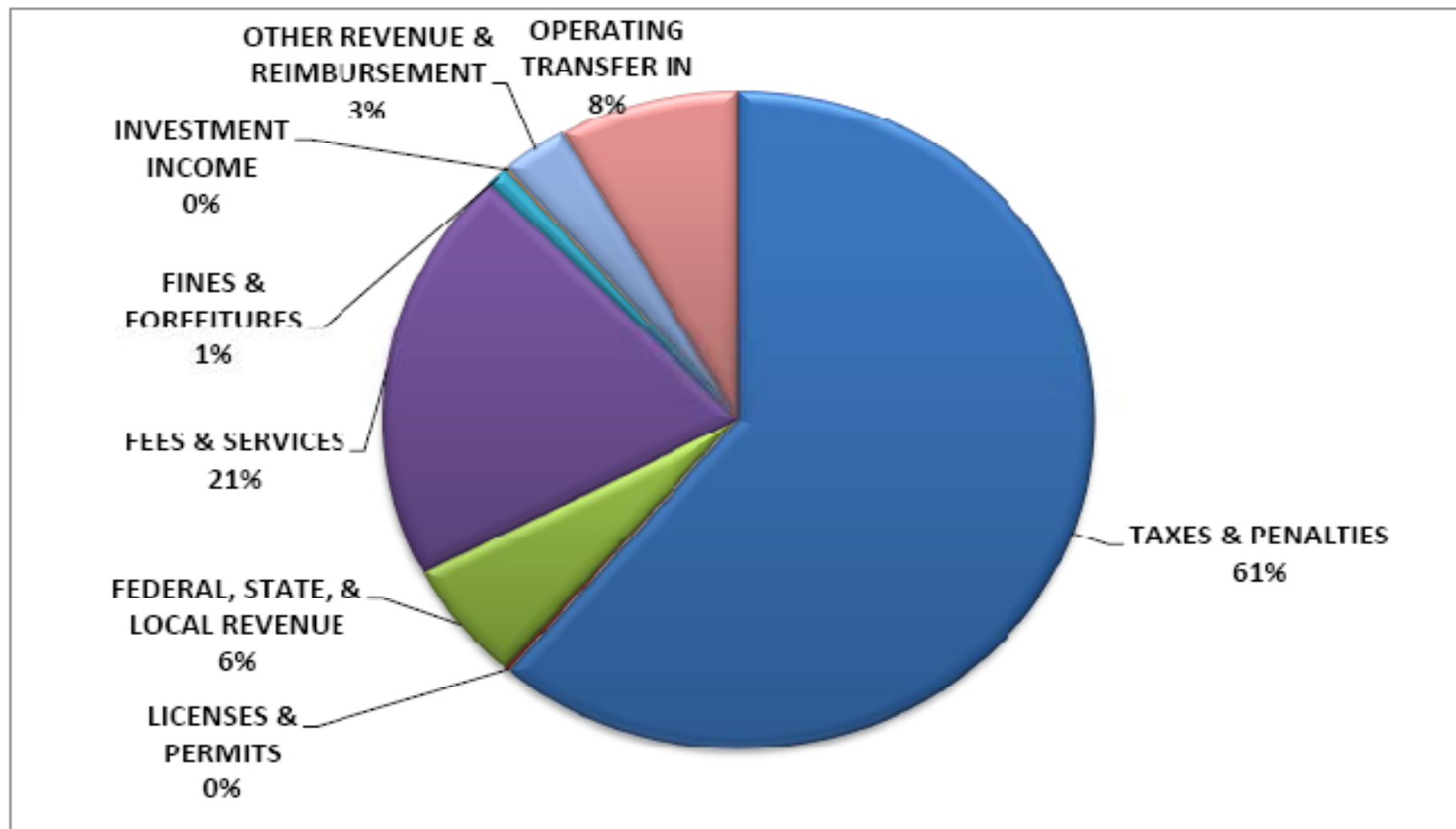
Total Recommended Savings = \$517K
FTE Reduction = 7.0

Budget Summary

Budget Summary

2012 General Fund Revenues by Source

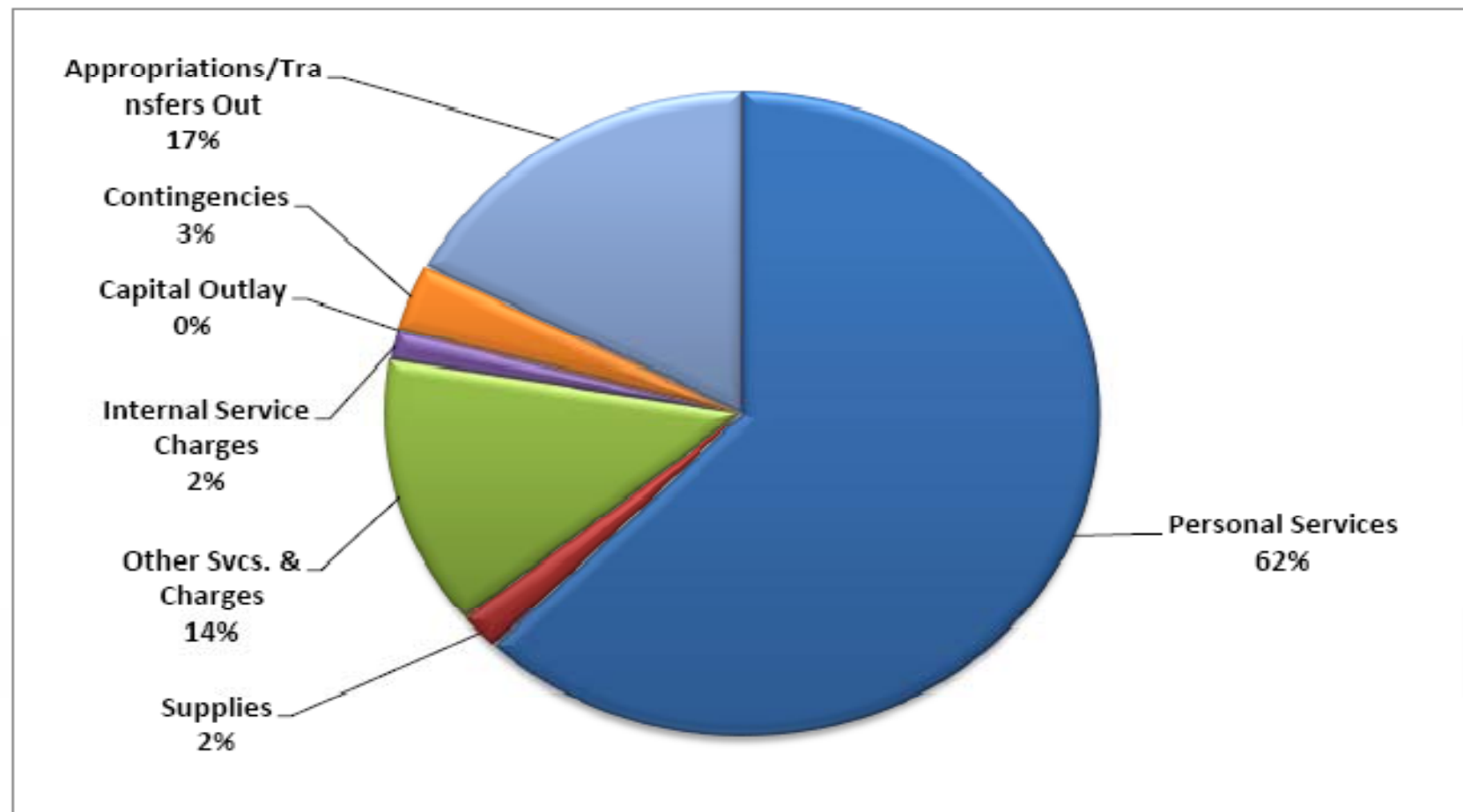
Based on Administrator's Recommendation - Total Budget of \$97,714,410



Budget Summary

2012 General Fund Expenditures by Category

Based on Administrator's Recommendation - Total Budget of \$97,714,410



Budget Summary

Washtenaw County Budget	2012 Recommend		2013 Recommend	
REVENUES:				
Taxes & Penalties	59,766,404	61%	58,571,716	60%
Licenses & Permits	195,012	0%	195,012	0%
Federal, State & Local Revenues	5,778,414	6%	5,805,517	6%
Fees & Services	19,916,915	20%	20,160,884	21%
Fines & Forfeits	1,012,100	1%	1,012,100	1%
Interest Income	100,000	0%	100,000	0%
Other Revenue	2,950,169	3%	5,876,774	6%
Transfers In	7,995,396	8%	5,215,527	5%
TOTAL REVENUES	97,714,410	100%	96,937,530	100%
EXPENDITURES:				
Personal Services	60,868,858	62%	63,334,005	65%
Supplies	1,778,375	2%	1,634,675	2%
Other Svcs. & Charges	13,256,426	14%	13,249,185	14%
Internal Service Charges	1,452,351	1%	1,538,641	2%
Capital Outlay	88,625	0%	88,625	0%
Debt Service	-	0%	-	0%
Contingencies	3,251,936	3%	350,000	0%
Appropriations/Transfers Out	17,017,839	17%	16,742,399	17%
TOTAL EXPENDITURES	97,714,410	100%	96,937,530	100%

Budget Summary

September 21, 2011 Position Grid Demographics

	Create	Eliminate	Place on H/V	Remove H/V	Net	Vacant	Filled *
AFSCME Unit A		5.00			-5.00	4.00	1.00
AFSCME Unit B	1.00	11.00			-10.00	7.00	4.00
District Court-Clerical Unit		1.00			-1.00	1.00	0.00
District Court-Supervisors & Probation Agents			1.00		-1.00	0.00	1.00
Non-Union Employees	4.50	6.36	2.00	1.64	-2.22	3.36	5.00
POAM-312			3.00		-3.00	0.00	3.00
POAM-Non 312		4.00	5.00		-9.00	9.00	0.00
PDA (Public Defenders Association)		1.00			-1.00	1.00	0.00
Totals	5.50	28.36	11.00	1.64	-32.22	25.36	14.00

* These positions are planned vacancies through retirements and/or bumping into other positions.

Please note: the amounts shown above do not include position changes reflected in the CSTS or Public Health 2011/12 budget resolutions

Budget Summary

Washtenaw County General Fund 2012/13 Recommended Budget As of September 2011	2012 Recommended Budget	2013 Recommended Budget	2014 Projected Budget	2015 Projected Budget
REVENUES:				
Taxes & Penalties	\$59,766,404	\$58,571,716	\$58,571,716	\$58,571,716
Licenses & Permits	\$195,012	\$195,012	\$195,012	\$195,012
State & Local Revenues	\$5,778,414	\$5,805,517	\$5,805,517	\$5,805,517
Fees & Services	\$19,916,915	\$20,160,884	\$20,160,884	\$20,160,884
Fines & Forfeits	\$1,012,100	\$1,012,100	\$1,012,100	\$1,012,100
Interest Income	\$100,000	\$100,000	\$100,000	\$100,000
Other Revenue	\$2,950,169	\$5,876,774	\$1,950,219	\$1,950,219
Transfers In	\$7,995,396	\$5,215,527	\$1,180,054	\$1,180,054
TOTAL REVENUES	\$97,714,410	\$96,937,530	\$88,975,502	\$88,975,502
% of revenue change over the prior year	3.71%	-0.80%	-8.21%	0.00%
EXPENDITURES:				
Personal Services	\$60,868,858	\$63,334,005	\$65,865,984	\$68,541,196
Supplies	\$1,778,375	\$1,634,675	\$1,809,387	\$1,686,871
Other Services & Charges	\$13,256,426	\$13,249,185	\$13,409,590	\$13,662,183
Internal Service Charges	\$1,452,351	\$1,538,641	\$1,639,722	\$1,745,857
Capital Outlay	\$88,625	\$88,625	\$88,625	\$88,625
Contingencies	\$3,251,936	\$350,000	\$350,000	\$350,000
Appropriations/Transfers Out	\$17,017,839	\$16,742,399	\$17,438,472	\$17,654,334
TOTAL EXPENDITURES	\$97,714,410	\$96,937,530	\$100,601,780	\$103,729,065
% of expenditure change over the prior year	-5.27%	-0.80%	3.78%	3.11%
PROJECTED DEFICIT	\$0	\$0	(\$11,626,278)	(\$14,753,563)
Deficit as % of Total Revenue	0.00%	0.00%	-13.07%	-16.58%