

# 2013 Year-End Budget Update

Washtenaw County Board of Commissioners  
March 19, 2014

## Agenda

- Revenues
- Expenditures
- General Fund Year End Status
- Non General Fund End Statuses
- Summary & Next Steps

## General Fund Revenue Focus

- Intergovernmental Revenues: Surplus of ~\$1.3M due State Revenue Sharing/County Incentive Program payments
- Clerk/Register of Deeds: Surplus of ~\$591K due to fees and services revenue
- Sherriff's Office: Surplus of ~\$495K due to prisoner board, overtime & other reimbursements
- Transfers In: Surplus of ~\$190K of which a majority is due to property tax foreclosure monies

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## General Fund Revenue Focus

- Trial Court: Surplus of ~\$112K due to court fees & fines and state court equity & judicial aid payments
- Taxes & Penalties: Shortfall of ~\$170K
- District Court: Shortfall of ~\$92K from court fees & fines

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## General Fund Revenues

Actual Variance as of 12/31/13 (Preliminary)

Taxes & Penalties	(\$ 170,181)
Intergovernmental Revenues	1,266,027
Sheriff	495,359
Transfers In	189,583
District Court	( 91,598)
Trial Court	112,053
Clerk/Register of Deeds	591,052
All Other Combined	( 36,294)
Total Projected Revenue Surplus	\$ 2,356,001

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- ## General Fund Expenditure Focus
- Net personnel services surplus of ~\$1.3M due to attrition, position vacancies as well as planned reductions
  - Net departmental operating surplus of ~\$315K due to savings in other supplies and services & charges
  - Reserves: Surplus of \$300K which is due to budgeted reserves
  - Net Internal Service Charges shortfall of ~\$317K due to less CAP revenue
  - Appropriations/Transfers Out: Shortfall of ~118K

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## General Fund Expenditure Focus

- District Court exceeded their lump sum reduction
- Trial Court surplus was transferred out of the GF to reimburse capital reserves
- Sheriff Office exceeded their lump sum reduction due to position vacancies
- Tax Appeals/Refunds: Surplus of ~\$687K

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## General Fund Expenditures

### Actual Variance as of 12/31/13 (Preliminary)

Net Personnel Services	\$	1,338,329
Net Departmental Operating		314,985
Internal Service Charges	(	316,507)
Reserves		300,000
Appropriations/Transfers Out	(	118,077)
Combined All Other		46,087
		46,087
 Total Projected Expenditure Surplus	 \$	 1,564,817

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## General Fund Budget vs. Quarterly & Year-End Projections

### Actual Variance as of 12/31/13 (Preliminary)

	Revised Budget	1st Quarter Projected	2nd Quarter Projected	3rd Quarter Projected	Year-End Projected
<b>Total Revenues</b>	<b>103,441,319</b>	102,364,815	103,585,091	103,805,884	<b>105,797,321</b>
<b>Total Expenditures</b>	<b>(103,441,319)</b>	(103,183,814)	(103,339,277)	(102,726,136)	<b>(101,876,503)</b>
<b>Projected Surplus/(Shortfall)</b>	-	(818,999)	245,814	1,079,748	<b>3,920,818</b>
<b>Planned Use of Fund Balance</b>	-	3,030,193	2,842,092	430,000	-
<b>Amount of Fund Balance Not Used as Planned in the Budget</b>	-	2,211,194	2,842,092	430,000	-

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## General Fund Year-End Status

### Actual Variance as of 12/31/13 (Preliminary)

Category	Original Budget	Adj	Revised Budget	YTD Total	Variance
Taxes and Penalties	60,941,052	2,327,301	63,268,353	63,098,172	(170,181)
Licenses & Permits	195,012	88,950	283,962	315,029	31,067
Federal Revenue	98,871	24,123	122,994	131,671	8,677
State Revenue	7,665,098	441,533	8,106,631	9,602,028	1,495,397
Local Revenue	1,023,637	278,325	1,301,962	1,063,916	(238,046)
Fees & Services	20,747,598	216,020	20,963,618	21,781,768	818,150
Fines & Forfeitures	1,012,100	-	1,012,100	955,814	(56,286)
Interest Revenue	100,000	-	100,000	31,153	(68,847)
Other Revenue & Reimbursement	5,090,293	(2,688,716)	2,401,577	2,748,064	346,487
Transfers In	5,880,122	-	5,880,122	6,069,705	189,583
<b>Total Revenues</b>	<b>102,753,783</b>	<b>687,536</b>	<b>103,441,319</b>	<b>105,797,321</b>	<b>2,356,001</b>
Personnel Services	68,484,700	(1,486,639)	66,998,061	65,659,731	1,338,329
Supplies	1,608,871	(4,325)	1,604,546	1,562,878	41,668
Other Services and Charges	13,319,043	(905,392)	12,413,651	12,140,334	273,317
Internal Service Charges	2,551,427	(34,665)	2,516,762	2,833,269	(316,507)
Capital Outlay	88,625	376,600	465,225	419,139	46,086
Reserves	550,000	(250,000)	300,000	-	300,000
Appropriations	16,151,117	2,991,958	19,143,075	19,261,152	(118,077)
<b>Total Expenditures</b>	<b>102,753,783</b>	<b>687,536</b>	<b>103,441,319</b>	<b>101,876,503</b>	<b>1,564,817</b>
<b>Surplus/(Shortfall)</b>				<b>3,920,818</b>	

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## Non General Fund Year-End Status

### Actual Variance as of 12/31/13 (Preliminary)

• Child Care	Shortfall
• Facilities Operations & Maintenance	Shortfall
• Friend of the Court	Surplus
• Prosecuting Attorney	Surplus
• Public/Environment Health	Surplus
• Building Inspection	Surplus
• Office of Community & Economic Development	Surplus
• Risk Management	Shortfall
• Act 88	Shortfall
• Veteran Relief	Shortfall

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## Items to Monitor

- Child Care expenditures rising due to caseload & placements
- Fringe Benefit projections & trending
- Personal Property Tax reform
- Act 88 legislation repeal
- State Revenue Sharing/County Incentive Program payments

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## General Fund Budget Summary

### As of 3/19/14

Category	2014 Current Budget	2015 Adopted Budget	2016 Adopted Budget	2017 Adopted Budget
Taxes and Penalties	63,929,610	64,561,974	65,194,338	65,826,702
Licenses & Permits	268,854	268,886	269,303	269,871
Federal/State/Local Revenue	11,968,236	12,215,092	12,464,316	12,726,737
Fees & Services	21,836,479	22,003,337	22,175,528	22,352,319
Fines & Forfeitures	1,012,100	1,012,100	1,012,100	1,012,100
Interest Revenue	103,419	107,419	107,419	107,419
Other Revenue & Reimbursement	1,922,750	1,876,372	1,879,692	2,327,720
Transfers In	1,992,988	1,932,126	1,949,883	1,967,813
<b>Total Revenues</b>	<b>103,034,436</b>	<b>103,977,306</b>	<b>105,052,579</b>	<b>106,590,681</b>
Personal Services	68,714,221	68,491,320	69,995,747	71,741,843
Supplies	1,736,241	1,590,177	1,740,059	1,590,952
Other Services and Charges	12,157,864	13,318,682	13,415,932	13,521,431
Internal Service Charges	2,990,203	3,712,346	3,097,100	3,104,567
Capital Outlay	88,625	88,625	88,625	88,625
Reserves	690,000	1,061,822	836,976	600,000
Appropriations/Transfers	16,657,282	15,714,334	15,878,140	15,943,263
<b>Total Expenditures</b>	<b>103,034,436</b>	<b>103,977,306</b>	<b>105,052,579</b>	<b>106,590,681</b>
<b>Budget Surplus/(Shortfall)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Budgeted Planned Contribution/(Use of) Fund Balance</b>	<b>0</b>	<b>461,822</b>	<b>236,976</b>	<b>(445,267)</b>
Notes:				
Planned contributions to fund balance are budgeted in the reserves category.				
Planned use of fund balance are budgeted in the other revenue and reimbursement category.				13

## Summary & Next Steps

- 2014 integration of Board-defined community impacts & investment priorities
- 2014 Equalization Report presentation in April
- Year-end, audit and financial statement presentation in April
- Quarterly Budget review & updates: 1<sup>st</sup> Q-May, 2<sup>nd</sup> Q-August and 3<sup>rd</sup> Q-November
- 2015-2017 Budget reaffirmation in the fall
- Close management of the budget to understand trends & financial impacts

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